



# Creating Priorities in a Building that Needs **Everything**

# Learning objectives

- 1. Understand the Challenges of Renovating Aging Laboratory Buildings:** Gain insights into the common issues faced when renovating historic or outdated academic laboratory spaces, including outdated building systems, space constraints, and other odd existing conditions.
- 2. Recognize Opportunities:** Explore new standards that can be implemented within renovation projects such as new sustainability, safety, and flexibility.
- 3. Learn the Importance of Collaboration in Facility Renovation:** Learn about the roles of various stakeholders (designers, higher education facilities teams, campus sustainability experts, and laboratory directors) in creating comprehensive renovation plans that meet both current and future needs.
- 4. Create Priorities:** Explore the process of identifying clear priorities while considering functionality, safety, sustainability while balancing short- and long-term goals.

# Presenters

**Tommy Norby – Senior Project Engineer**



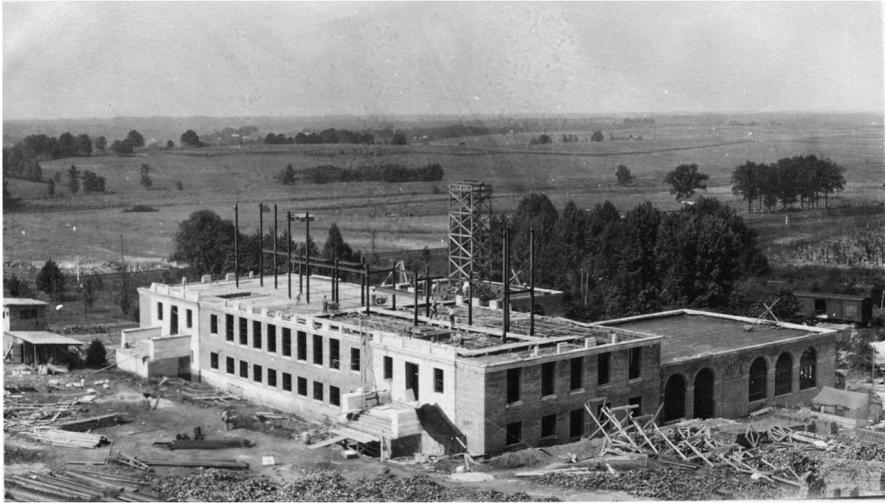
**Carlie Gillespie – Laboratory Designer**



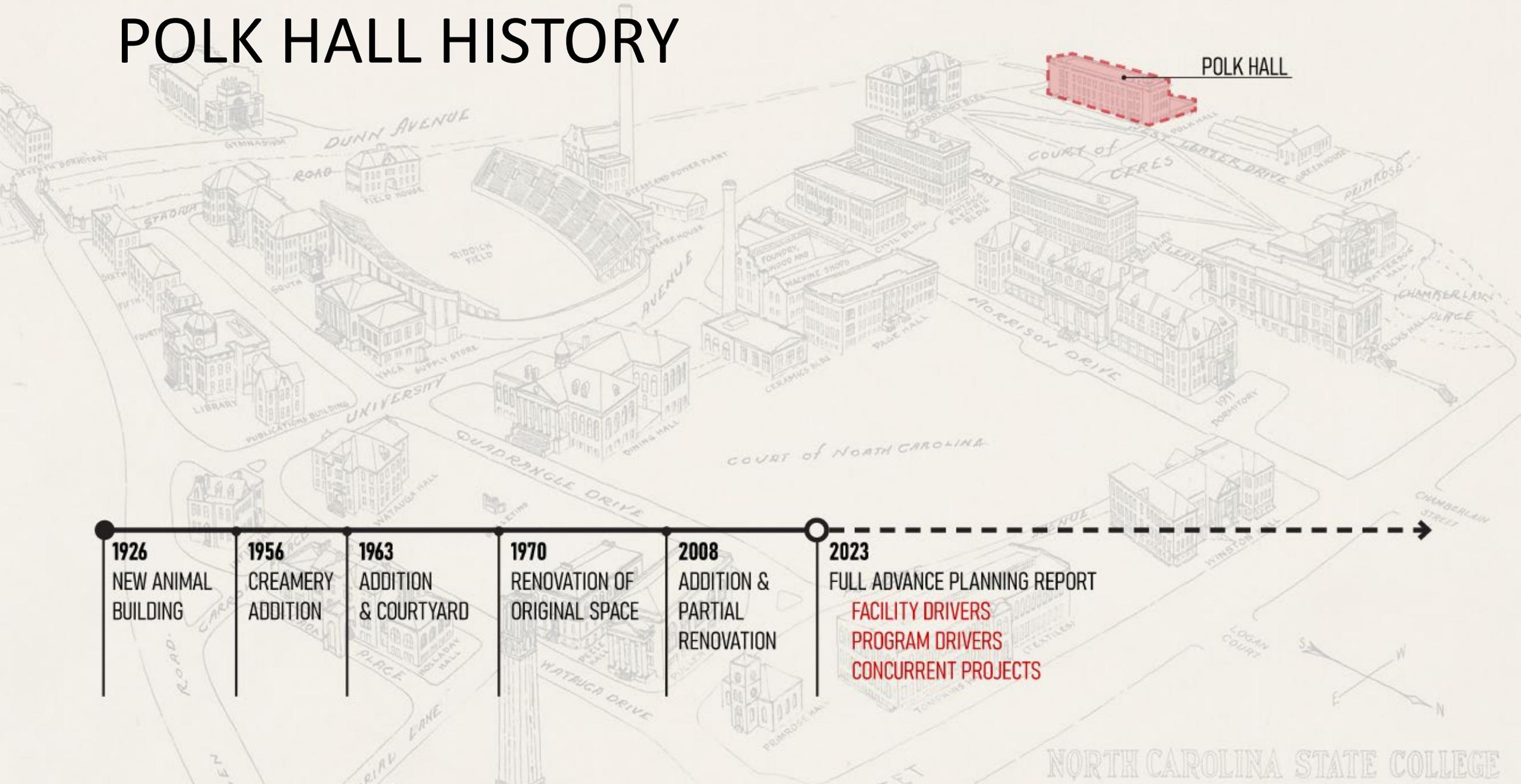
# Polk Hall – 1920s



# Polk Hall – 1920s



# POLK HALL HISTORY



**1926**  
NEW ANIMAL  
BUILDING

**1956**  
CREAMERY  
ADDITION

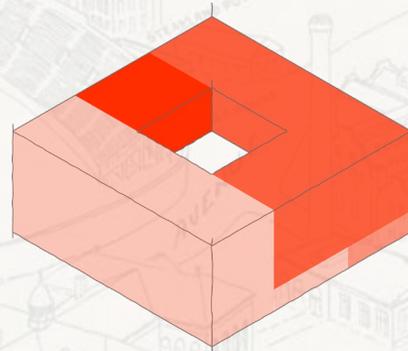
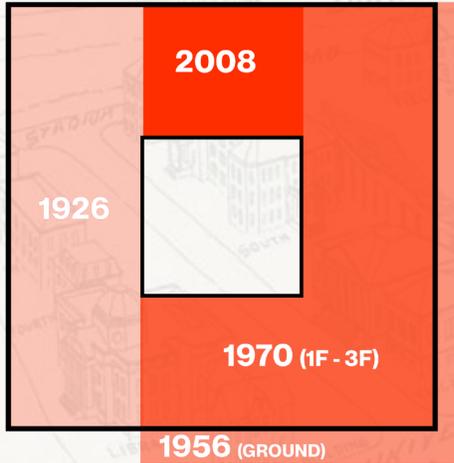
**1963**  
ADDITION  
& COURTYARD

**1970**  
RENOVATION OF  
ORIGINAL SPACE

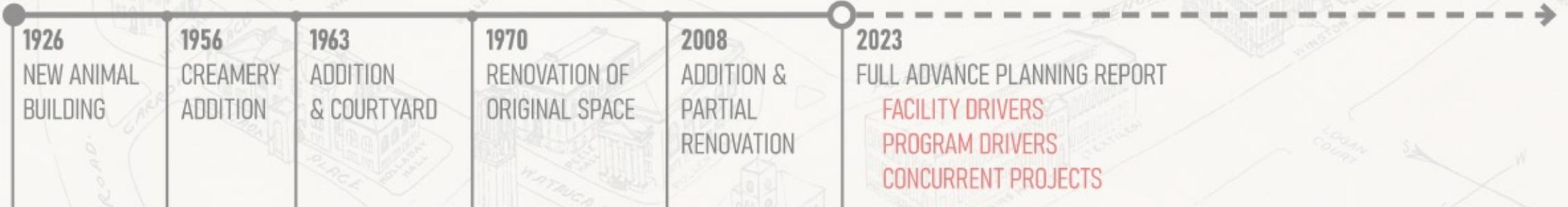
**2008**  
ADDITION &  
PARTIAL  
RENOVATION

**2023**  
FULL ADVANCE PLANNING REPORT  
FACILITY DRIVERS  
PROGRAM DRIVERS  
CONCURRENT PROJECTS

# POLK HALL HISTORY

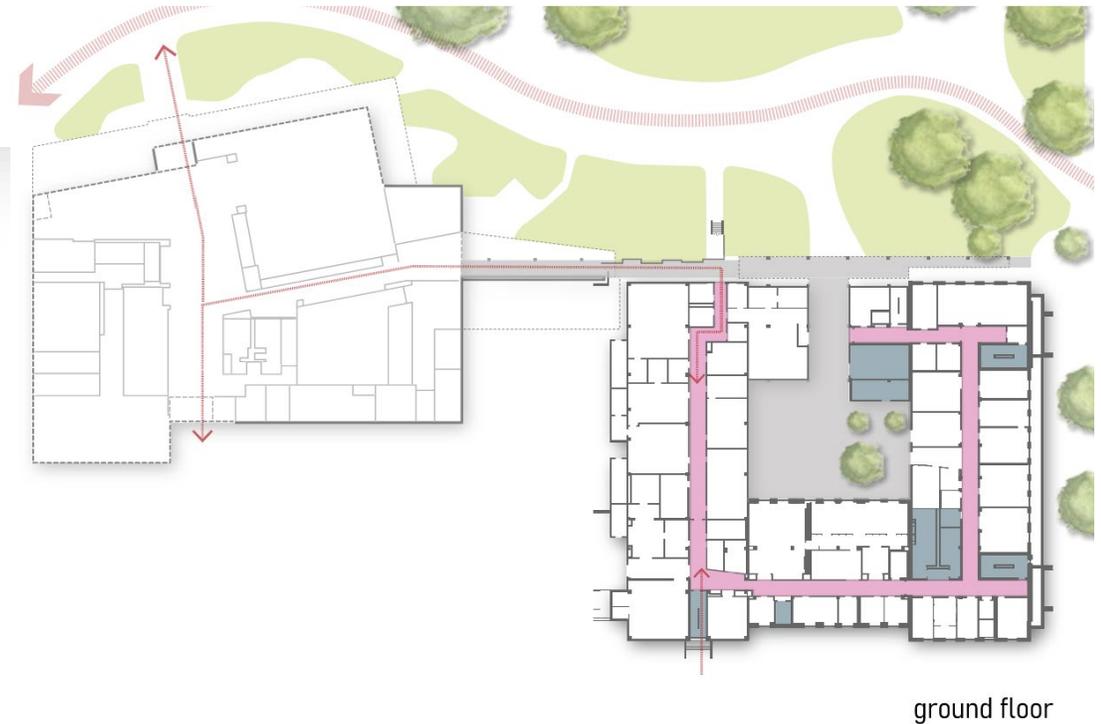


LET'S START HERE  
(Advanced Planning)



# Why now?

- BRAND NEW SCIENCE BUILDING RIGHT NEXT DOOR
- GROWING NEED TO DO LIST
- RECENT BUDGET APPROVAL



# ASSEMBLING THE TEAM

- CAMPUS LEADERSHIP
- DEPARTMENT HEADS
- FACILITIES



# ESTABLISHING GOALS



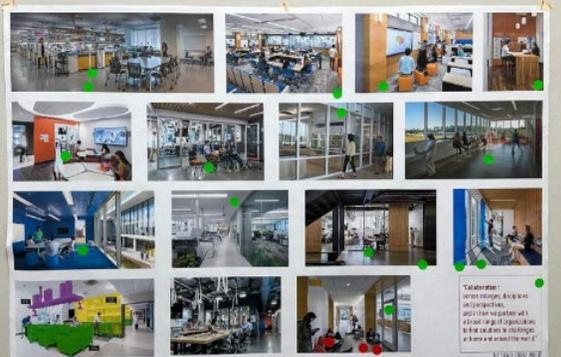
**accountability**  
efficient, safe, and highly adaptable workspaces  
effective building systems



**collaboration**  
open work environment for office and research areas



**community**  
capitalize on ISB core lab connection  
emphasize campus presence and views



**COLLABORATION** 

"Collaboration: across disciplines, disciplines and perspectives, and to our partners with a shared range of disciplines to find solutions to the challenges we have not solved the way it."



**ACCOUNTABILITY** 

"Accountability: to our stakeholders and to all of our community, we are committed to the creation of a high-quality, sustainable built environment that meets the needs of our community."



**COMMUNITY** 

"Community: to our stakeholders and to all of our community, we are committed to the creation of a high-quality, sustainable built environment that meets the needs of our community."



# ESTABLISHING GOALS: Results



Transparency (safety)  
Old systems



Transparency (sharing)  
Shared spaces



Transparency (campus VISIBILITY)  
Inclusiveness

# UNDERSTANDING THE 'EVERYTHING'

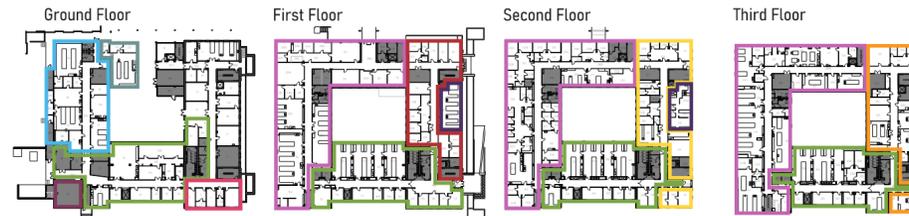


Aging systems



Differing building ages

MECHANICAL AIR HANDLER UNIT ZONES



Inefficient mech zones



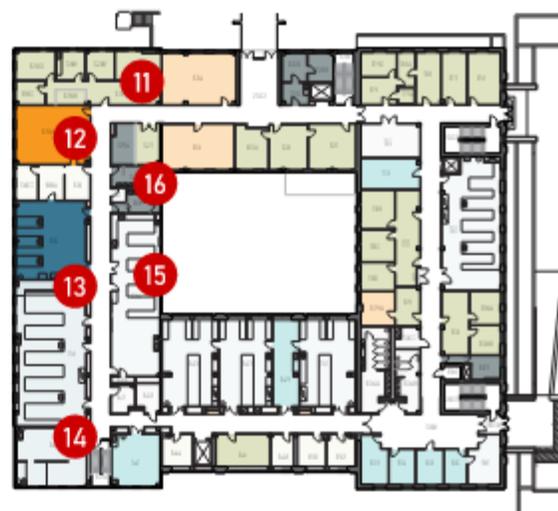
High energy use



ground floor

○ ISB connection  
potential microscopy suite

- 01 Xu teaching lab - higher floor level
- 02 non-accessible restrooms, not required
- 03 teaching lab, stepped room
- 04 Doherty lab - requires dark room  
some moisture concerns
- 05 Large cold room - underutilized
- 06 29 - shared cell culture - problematic  
29A - Dept. centrifuge (Doherty + Xu)  
31 Sartor lab - needs cold room access
- 07 Doherty lab support - plumbing issues
- 08 original teaching - vacant, issues



first floor

○ consider entry sequence  
would like increased transparency

- 11 Biochemistry office suite
- 12 Flexible teaching for 32-40 students  
no windows, some moisture concerns
- 13 Ascencio-Ibanez and Simpson labs  
active, large student engagement
- 14 Cell culture lab, underutilized
- 15 Plant Research shared lab  
interior windows, recent renovation, shared support
- 16 non-accessible restrooms, may not be required



second floor



third floor

○ could support relocated ground floor labs  
prefer shared lab support spaces

- 31 Vacated research lab and lab support
- 32 Recently renovated lab and office space
- 33 Shared autoclave room
- 34 non-accessible restrooms, may not be required
- 35 Cold room, unused

## ***FACILITY DRIVERS***

- 1. Ongoing envelope concerns**
  - significant roof and windows
- 2. Aging mechanical systems**
  - complicated layout with ten individual air handler units
  - lack of consistent controls and monitoring
  - very high energy use
- 3. Aging electrical systems**
  - electrical equipment (panels, feeders, etc) is beyond life expectancy and in need of replacement

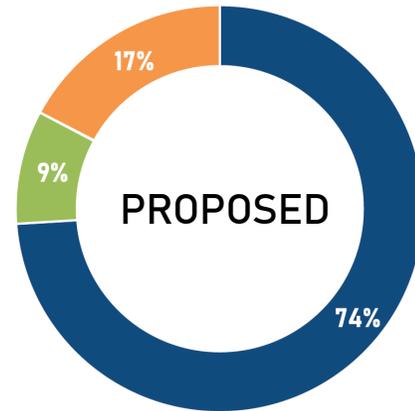
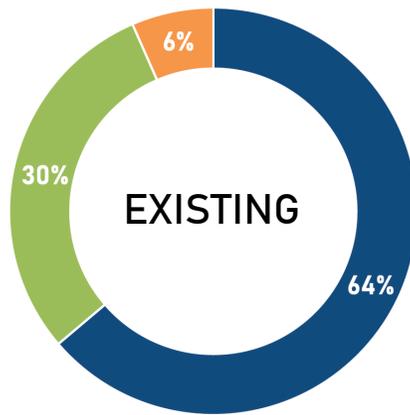
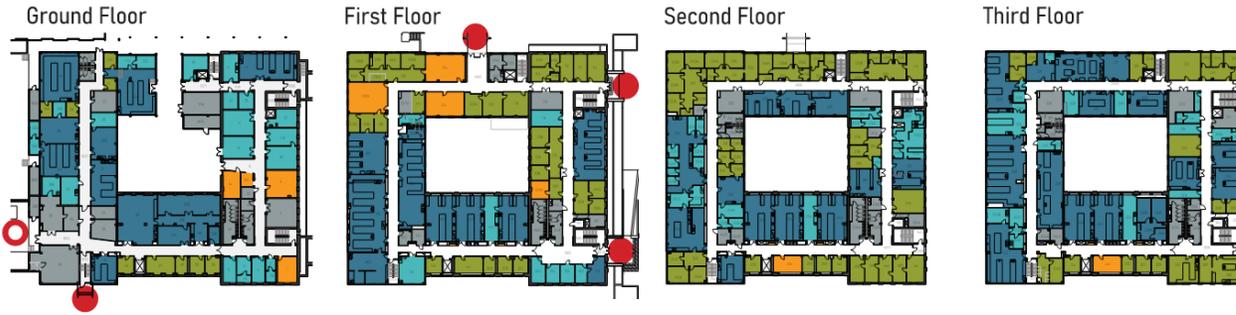
## ***PROGRAM DRIVERS***

- 4. Environmental Health and Safety**
  - two separate lab areas have recirculating air
  - limited monitoring of fume hoods
- 5. Working & Learning Environment**
  - poor acoustics and air quality
  - inflexible, isolated lab spaces
  - limited backup capacity
  - limited collaboration area
  - most areas in need of renovation
  - no lactation, wellness, or gender-neutral restrooms
- 6. Access & Orientation**
  - poor accessibility
  - some stairs and elevators do not meet ADA code
  - 2 of 4 entrances are inaccessible
  - several inaccessible restrooms

## ***CONCURRENT PROJECTS***

- 7. Integrated Sciences Building**
  - Polk Hall to provide core lab space
  - Physical connection for students and research
- 8. Campus Electrical Work**
  - replacement of distribution transformer (in same location) and new MV feeder via new duct-bank to courtyard

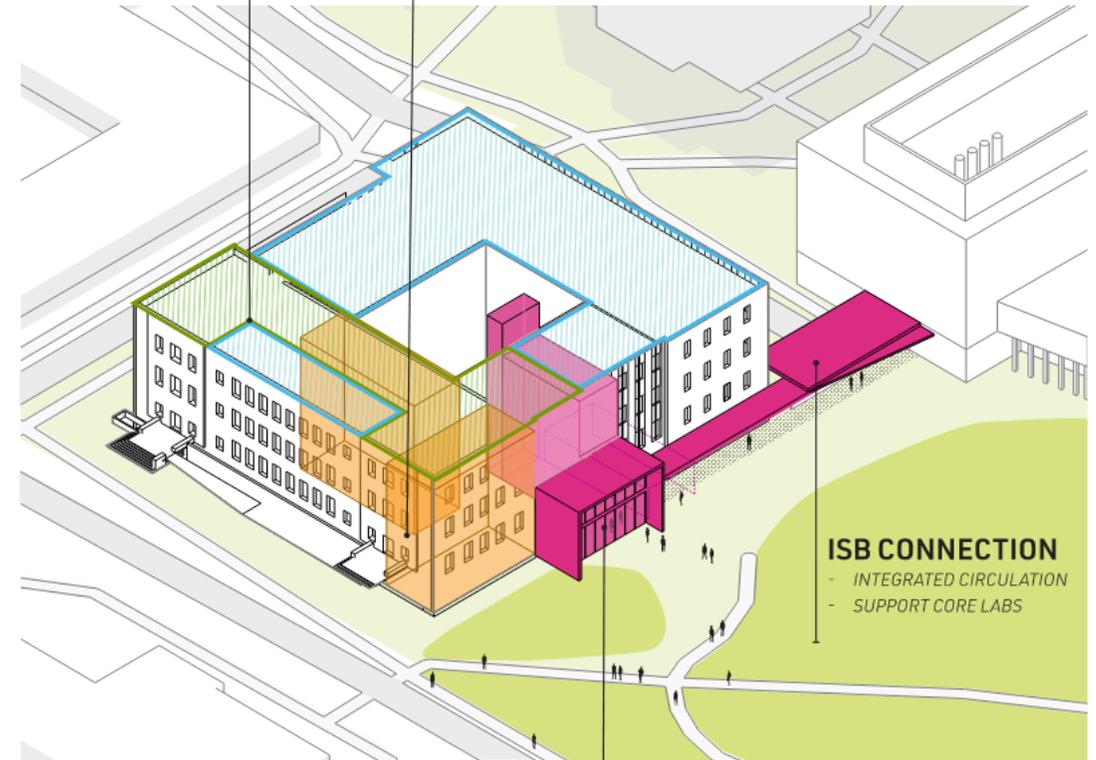
# FUTURE opportunities



- LAB
- OFFICE
- COLLABORATION

**PROGRAM**  
 FLEXIBLE PLANNING AND SYSTEMS  
 - OPEN AND COLLABORATIVE

**COLLABORATION**  
 - VERTICAL STACK  
 - VIEWS TO CAMPUS & COURTYARD



**ISB CONNECTION**  
 - INTEGRATED CIRCULATION  
 - SUPPORT CORE LABS

- Building Connection / Entry
- Lab
- Collaboration / Hub
- Office

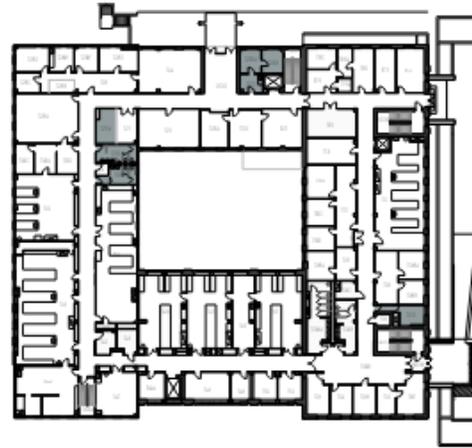
**MAIN ENTRANCE**  
 - GROUND LEVEL  
 - BRICKYARD-FACING  
 - NEW VERTICAL CIRCULATION

# PHASE 1

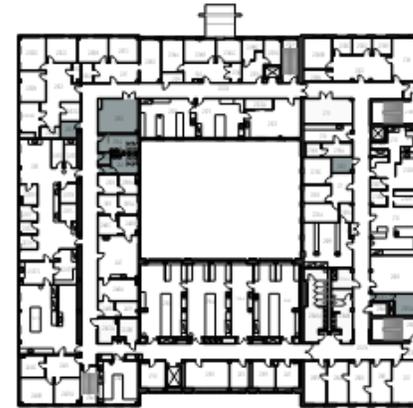
Ground Floor



First Floor



Second Floor



Third Floor



 SCOPE 1

CRITICAL BUILDING SYSTEMS

 SCOPE 2

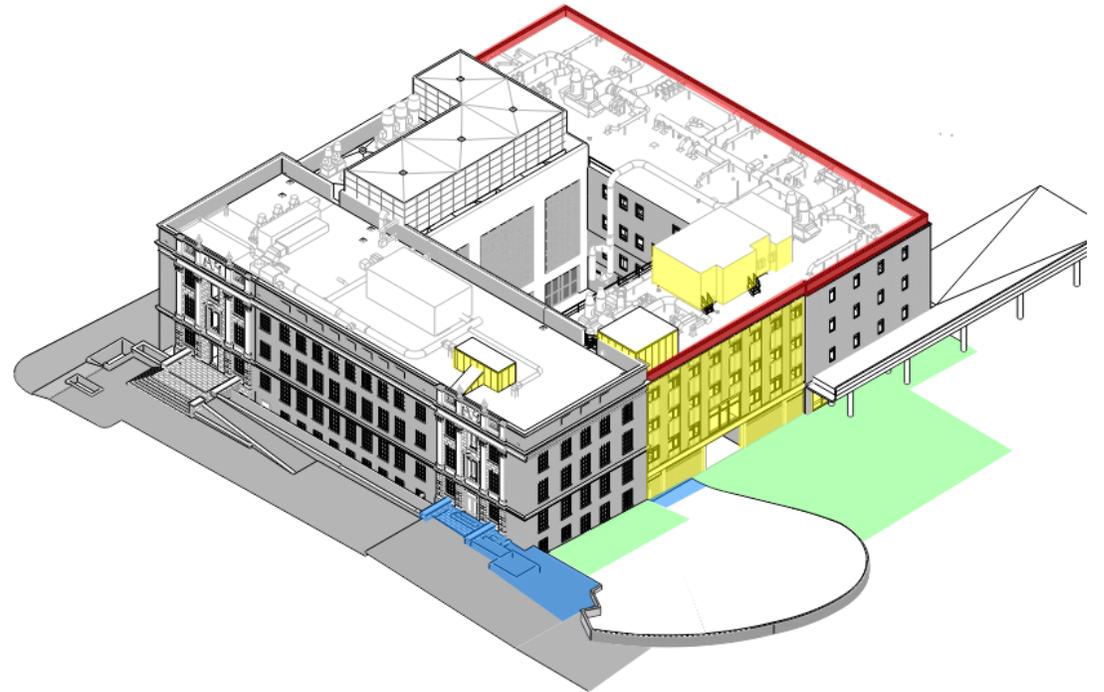
THIRD FLOOR LAB SCOPE (FIRST)

 SCOPE 3

GROUND FLOOR LAB SCOPE (FOLLOWING THIRD FLOOR)

# Phase 2??

- CLEAR PATH FORWARD  
ALREADY SET
- TRANSPARENCY +  
CONNECTION TO NEW  
BUILDING
- ROOF + WINDOW  
REPLACEMENTS!



# Good/better/best scopes

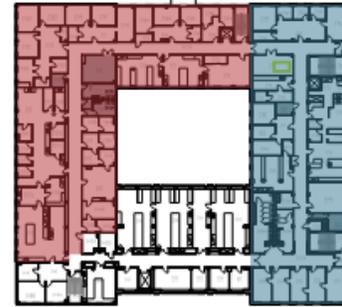
Ground Floor



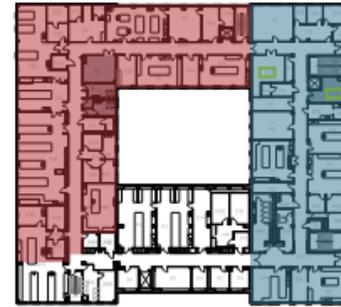
First Floor



Second Floor



Third Floor



Roof



This 2008 portion is "good"  
(this area can come out of the  
30,000SF number in the estimate)

- IDEATE HOW TO GET MORE DONE

	01 NORTH/WEST WING BASE BID	\$20,887,000
	02 'GOOD' SCOPE (MINIMUM REQUIRED)	+ \$2,175,000
	03 'BETTER' SCOPE (MINIMUM REQUIRED)	+ \$3,750,000
	04 'BEST' SCOPE	+ \$11,990,500

# Lessons learned

- LEARN THE HISTORY OF THE BUILDING
- CONSIDER WHO YOUR STAKEHOLDERS ARE AND WHO IS AT THE TABLE
- SHORT TERM FIXES ARENT ALWAYS CONDUSIVE TO LONG TERM SUCCESS



QUESTIONS?